



## Implementation of IT Governance in the Design of Expert Systems for Improving Library User Services

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**Abstract.** The integration of IT Governance and expert system design offers transformative benefits for enhancing library user services. This research employs the COBIT 5.0 framework to align IT strategies with library objectives while developing an expert system tailored for personalized recommendations. The findings indicate that the expert system significantly improves operational efficiency, service accuracy, and user satisfaction by using user profiles to recommend relevant materials and streamline the borrowing process. Testing revealed high user satisfaction levels, with 96.6% finding the system effective and 100% confirming its efficiency. Additionally, IT Governance ensures strategic integration between technological infrastructure and service quality objectives, enabling data-driven decision-making. The study also highlights challenges, such as the need for robust data management and user training, suggesting areas for future improvement. Recommendations include incorporating machine learning to enhance system intelligence, conducting regular evaluations to maintain system relevance, and testing the scalability of this approach across various types of libraries. By integrating IT Governance with an expert system, this research sets a strong foundation for modernizing library services to better meet user expectations in the digital era.

**Keywords:** IT, Governance, Expert, Systems, COBIT 5.0

### 1. INTRODUCTION

Information technology (IT) is essential for organizations, including libraries, to provide optimal services and improve efficiency, accuracy, and quality of service. Optimal service delivery depends on well-implemented IT systems, which in turn require strong governance to ensure that IT systems are aligned with business objectives.[1].

Proper IT governance in libraries can improve the quality of services, including speed of information access, accuracy, and promptness of delivery. Frameworks such as ISO, TOGAF, ITIL, and COBIT can be used to evaluate and ensure good standards for IT governance implementation. When it comes to evaluating the effectiveness of library IT governance, COBIT 5.0 is a popular choice. This framework supports effective and high-quality service delivery.[2].

It is essential for libraries to use information systems such as Online Public Access Catalogues (OPAC) to improve services and streamline operations. However, barriers such as less than ideal features and processes that require user involvement still need to be addressed. This highlights the need to further assess IT governance initiatives aimed at improving library services and increasing operational efficiency.[3].

This study aims to understand the role of IT in improving the Library and its data management system. The objectives of this study include analyzing the role of IT in the Library and examining the data management system. The benefits of this study include providing recommendations on the role of IT in the Library and proposing governance for the Library. The findings of this study can help improve the overall operation of the Library and enhance its overall functionality.

## **2. RESEARCH METHODOLOGY**

The research was conducted using qualitative methodology, and the findings will be presented in the form of various different research approaches.[4]. The information studies used in the research can be traced back to a number of previous studies.

### **IT Governance**

IT Governance, first introduced by Loh and Venkatraman in the early 1990s, refers to a set of mechanisms that enable firms to leverage their IT capabilities effectively.[5].

IT Governance refers to the strategic relationship between a company and its information technology department, with a focus on operations that generate value.[6]. The goal is to improve operational accountability and transparency through the use of information technology.[7]); The main focus of this initiative is to increase productivity by implementing efficient information technology services, developing risk management tools, and preparing IT resources and responsibilities.

IT Governance is a crucial issue for a company that sets the right boundaries for responsibility and accountability in information systems and information technology management.[8]. Webb, Pollard, and Ridley (2006) define IT governance as the integration of IT into business operations through strategy alignment, value exchange, performance management, risk management, regulation, and delegation of responsibility.[9], [10].

### **International Standards and Framework for IT Governance and Management**

By 2024, IT businesses can improve accountability, governance, and management by implementing IT frameworks and standards such as COBIT, ISO/IEC 27001, ITIL, and CMMI. These frameworks drive better risk management, information security, and IT service efficiency. COBIT, developed by ISACA, focuses on IT governance and management, ensuring alignment between business and IT strategies and maximum business value from IT investments.

1. In the areas of planning and organizing, procurement and implementation, delivery and support, and monitoring, COBIT defines thirty-four IT process frameworks and over 300 control objectives. Optimal service delivery is ensured through planning and organizing, which manages strategic and tactical issues; monitoring addresses control process issues and independent audits; and acquisition and implementation addresses IT development and integration.[13].
2. The IT Infrastructure Library (ITIL) is a UK-based documentation offering best practice for IT service management, established in 1989 by the Centre for Computing and Telecommunications. Managed by the UK Office of Government Commerce and supported by the IT Service Management Forum, ITIL was revised in 2000.[14].

Replacing the previous BS15000 standard, the BSI management overview now provides a comprehensive introduction to ITIL, with ITIL books building on that material and providing advice on best practice for IT service management.[15] By 2024, the two-part standard known as ISO/IEC 20000 will improve service quality and user happiness thanks to its emphasis on efficient, high-quality IT service management, its support for strong IT governance, and its alignment of IT services with business objectives.[16]. The ITIL document, in its third iteration, uses a lifecycle-based approach, providing a code of practice and standards for IT service management.[17].

### **Expert system**

Computer software that imitates the decision-making process of a human expert or experts is called an expert system. This group of specialists provides the expert system with its basic knowledge, which then determines its capabilities [18].

Expert systems are defined by Marimin (1992) as software that can make judgments that are usually made by humans in relevant subjects using scientific knowledge, facts and thinking skills [19].

Computer-based systems that integrate inference rules with a specialized knowledge base curated by subject matter experts are known as expert systems. According to Staugaard (1987), this combination is used in decision making to address specific challenges consisting of three main modules[20], that is:

1. Knowledge Acquisition Mode

As the system learns new things from specialists, it enters this module. To build the system, relevant information needs to be gathered, and this is where a knowledge engineer comes in. A knowledge engineer acts as an intermediary between the expert system and the people who really understand the subject matter.

2. Consultation Mode

An expert system is said to be in consultation mode when it can respond to problems raised by the user. In this section, the user interacts with the system by responding to its questions.

3. Explanation Mode Module

This lesson discusses the systems decision-making process, specifically outlining the steps to reach a conclusion.

An expert system mainly consists of the following parts (Hu et al., 1987):

1. Knowledge Base

The knowledge base, which is a representation of expert knowledge, is a key component of an expert system. A collection of information and rules forms the knowledge base. Things, events, or circumstances can be explained using facts. Applying rules allows one to derive new facts from existing facts. The knowledge base is a representation of an expert, according to Gondran (1986) and Utami (2002). This representation can then be incorporated into an expert system framework, such as EXSYS, PC-PLUS, CRYSTAL, or a specific programming language for artificial intelligence, such as PROLOG or LISP.

2. Inference Engine

The central processing unit (CPU) of an expert system is the inference engine. The job of the inference engine is to use the existing knowledge base to direct the reasoning process for a given situation. To find a solution or conclusion, the inference engine manipulates and directs the rules, models, and facts contained in the knowledge base. In

doing so, the inference engine uses control methods and reasoning processes. Overall, there are two types of reasoning strategies: accurate and imprecise. When all the information necessary to reach a conclusion is readily available, we use accurate reasoning; when this is not the case, we use imprecise reasoning. The reasoning process can be facilitated by using control approaches. Forward chaining, backward chaining, and a combination of the two are the three most common control strategies.

### 3. Database

To meet the regulatory requirements of the system, the database contains all relevant information. All data, both entered at the start and taken during the conclusion process, are stored in the database. Data collected from observations, along with additional information required for processing, are stored in the database.

### 4. User Interface

This facility is used as a communication intermediary between the user and the system.

Knowledge representation is a method for organizing acquired information into a particular schema or diagram for the purpose of understanding the interconnections between different pieces of data. Knowledge engineers can better understand the knowledge structure required to build an expert system by using this method.

Expert systems development often uses the following knowledge representation techniques:

#### *1. Rule Based Knowledge*

Facts and rules are physical manifestations of knowledge. Representations in this style consist of premises and conclusions.

#### *2. Frame Based Knowledge*

A network framework or hierarchical structure is used to describe knowledge.

#### *3. Object Based Knowledge*

Object-based networks are used to describe knowledge. An object is a piece of data that has data and procedures, or processes.

#### 4. *Case-Based Reasoning*

The conclusion drawn from the case constitutes knowledge.

The following are several types of expert system problems:

1. Interpretation, or drawing meaning from an unstructured body of material through description or inference.
2. Forecasting, in particular, speculating about possible outcomes in a particular scenario.
3. Diagnosis, especially considering symptoms to determine the root cause of errors in complex scenarios.
4. Design, in particular, is selecting the parts of a system to assemble in such a way that they achieve your performance goals within the parameters you have set.
5. Making a plan, more specifically, a series of steps to be followed to achieve some goal with a certain starting point and constraints.
6. Fixing and debugging, which is finding and understanding solutions to problems.
7. Educate, particularly identifying and resolving gaps in subject area knowledge.
8. Management, especially controlling the actions of a multifaceted environment.
9. The ninth step is selection, which is choosing the best option from a list.
10. Modeling the interactions between system parts through simulation.
11. Monitoring, especially comparing visible data with predetermined standards.

#### **Stages of Creating an Expert System**

Although expert systems are more complex than ordinary systems, they can still be designed and built. The creation of several programs shows that anything is possible, regardless of how difficult it may seem. There are a number of factors to consider when developing expert system software.[21], as follows .:

- a. Identify problems and requirements.
- b. Assess the suitability of the problem.
- c. Evaluate options.
- d. Calculating return on investment.
- e. Selecting manufacturing instruments.

- f. Implementing knowledge engineering.

### **Web Based Recommendation System**

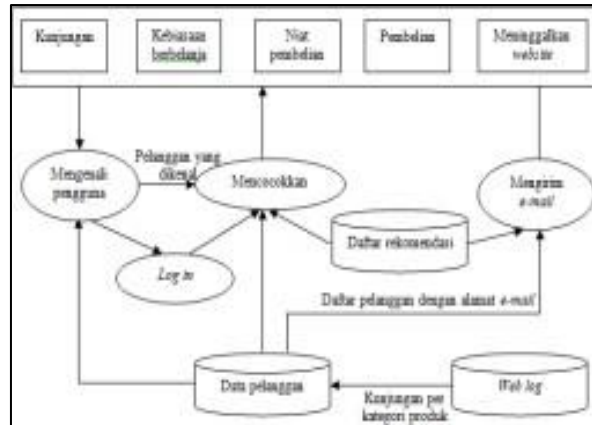
Web-based recommendation systems are intelligent tools that analyze current data to determine visitor interests and then make recommendations to increase conversion rates and customer loyalty [22].

There are two main types of user profiles that form the basis of the functionality of recommendation systems: profiles that deal with profile creation and management, and profiles that deal with profile usage and recommendations. The main functions of these systems are profile creation and maintenance, data processing, and suggestion generation.

### **Collaborative Based**

Collaborative filtering is a method that uses market segmentation to predict user preferences by comparing the current user profile with other users' profiles. This helps identify users who may have similar needs, infer their interests from similar users, and make recommendations based on these findings. This approach helps in enhancing the user experience and improving the overall user experience.[23].

Collaborative filtering systems use a two-dimensional user-product matrix to collect data, which represents users and products. However, this data organization can cause scalability issues and poor performance if the data set is large, such as millions of users and products. The user-product matrix also becomes inefficient and lean if customers do not buy many items or do not want to provide product reviews. Clustering and principal component analysis are dimensionality reduction methods that can be used to address these issues. Collaborative filtering methods take into account the degree of connection when predicting user preferences based on the aggregate preferences of others in their subgroups. Unfortunately, there are several drawbacks to this technique. First, it does not provide sufficient justification for recommendations, which can lead to poor results for people with diverse interests. Second, it cannot promote new items that have not been tried or reviewed by anyone. For example, most collaborative filtering algorithms cannot tell a user whether a new book is a good book, because they only work when the database contains preference data for a particular item.

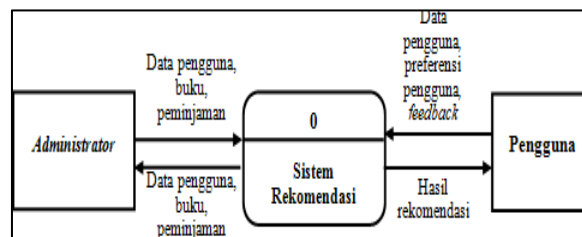


**Picture 1. Collaborative Recommendation System Architecture On An E-Commerce Web**

### 3. RESULTS AND DISCUSSION

#### System Design

Admin and user are the two main components of this system. Logging in as admin gives access to the system and the ability to process data, including system user and book data, using the admin menu. Users have the option to refine the suggestion results by providing personal data, preferences, and comments.

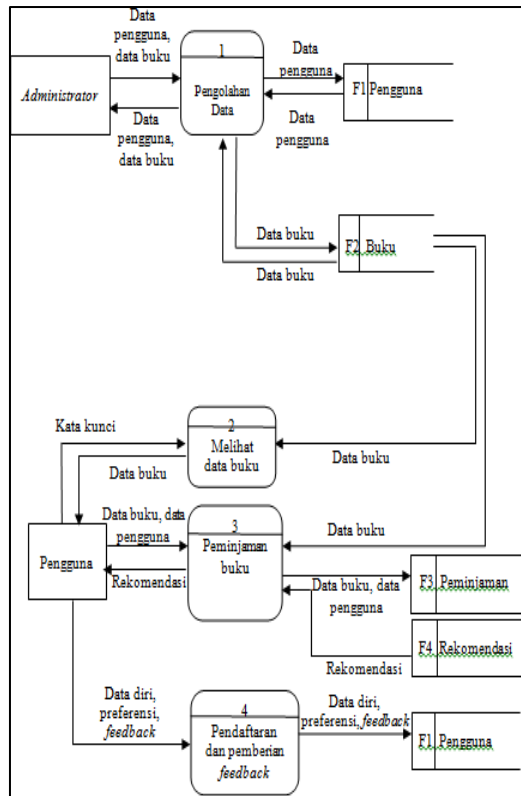


**Picture 2. Context diagram of a book lending recommendation system**

#### a. DAD Level 1

The first of the four system steps is data processing, which involves manipulating the database by adding, viewing, updating, or deleting records. The second step is displaying book information, which is viewed by general system users; the third step is borrowing a book, which is completed by users entering the book title; and the fourth step is processing user data, which includes adding new users and providing comments. While all users can access the other processes, the first process requires administrator permission. Contacting the administrator is necessary if problems arise or if users wish to change their personal data.

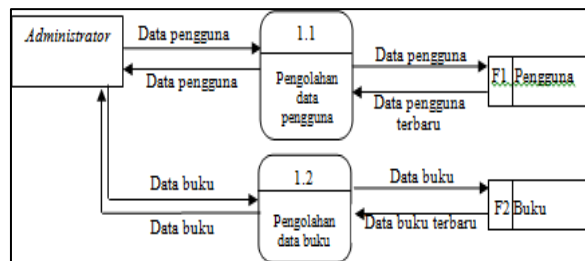




**Picture 3. DAD Level 1**

b. DAD Level 2 Process 1

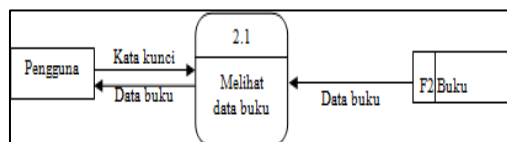
Only confirmed admins have access to the database and can make changes to all data.



**Picture 4. DAD Level 2 Process 1**

c. DAD Level 2 Process 2

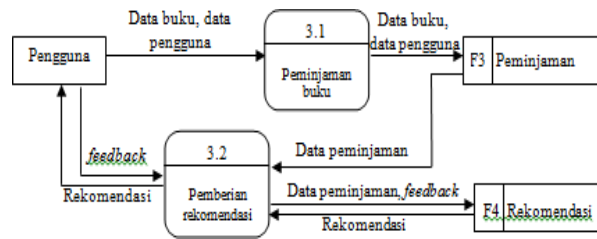
Users can obtain book data by entering keywords based on book title, author name, or publisher (Figure 4). This function is part of the Level 2 DAD Process 2.



**Picture 5. DAD Level 2 Process 2**

d. DAD Level 2 Process 3

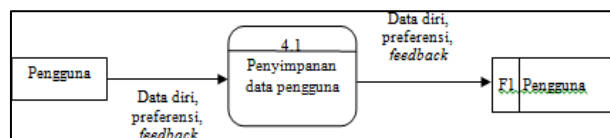
Users can borrow books from the library by providing personal data and book data. If you borrow two books, the suggestion table will record both. The system makes suggestions based on the data in the recommendation table when a user borrows one book.



Picture 6. DAD Level 2 Process 3

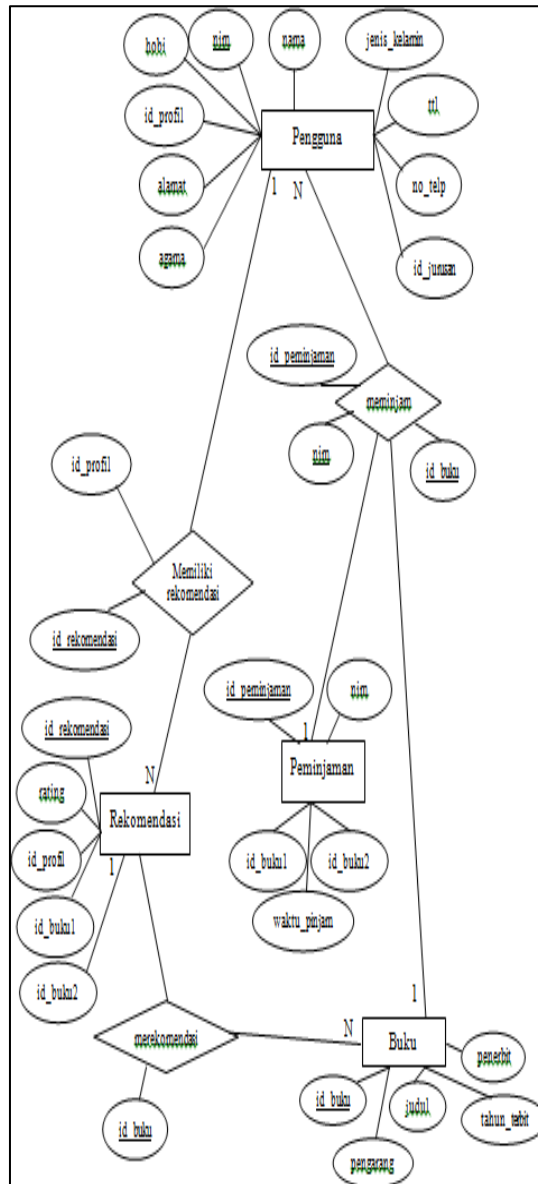
e. DAD Level 2 Process 4

To keep up with the growth in the number of users, the library system must be able to accept new users who provide personal information such as name, gender, religion, address, phone number, place, date of birth, major, and preferred reading materials. If users need to make changes to their data, they must contact the system administrator. They can also provide suggestions to improve recommendations and report any problems they encounter.



Picture 7. DAD Level 2 Process 4

**Database Design**

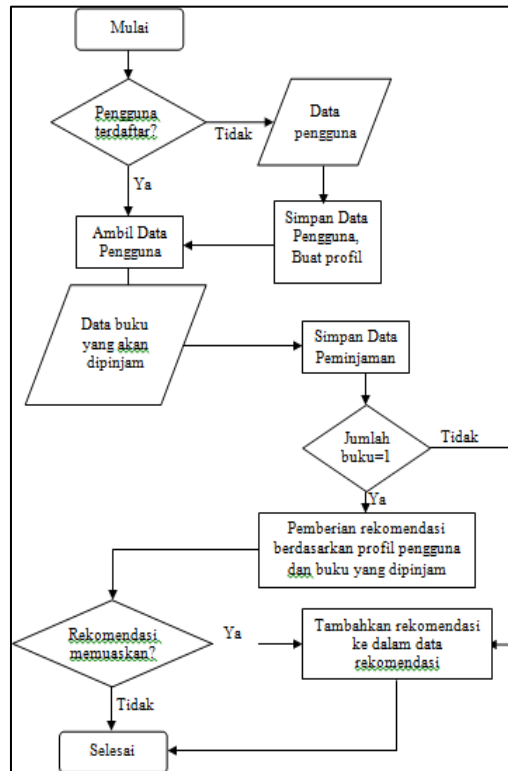


**Picture 8. ERD system**

The goal of the database design phase is to accommodate processing demands, perform various performance items, provide a natural structure, and satisfy the information needs of users and the system. Figure 8 shows how the Entity Relationship Design (ERD) style simplifies the understanding of table connections.

### System Flow Diagram Design

As shown in Figure 9, the Library's book borrowing recommendation system implements a flow diagram, which is a systematic depiction of the problem-solving process.



Picture 9. System flow diagram

## Drafting Rules

Designing with Rules in Mind Expert systems are rule-based processes for solving problems. In 1986, Gondran published... When recommending books to borrow, libraries use a collaborative approach. Based on user profiles and the books they borrow, the system creates profiles for them using rules and then makes suggestions. A set of rules is applied by the system when user groups are created.

```

Rule 1: IF hobi baca teknologi informasi dan
        telekomunikasi AND jurusan teknik
        informatika atau teknik elektro THEN
        profil 1.
Rule 2: IF hobi baca teknologi informasi dan
        telekomunikasi AND jurusan teknik
        penerbangan atau teknik mesin THEN
        profil 2.
Rule 3: IF hobi baca teknologi informasi dan
        telekomunikasi AND jurusan teknik
        industry THEN profil 3.
Rule 4: IF hobi baca kedirgantaraan AND jurusan
        teknik informatika atau teknik
        elektro THEN profil 2.
Rule 5: IF hobi baca kedirgantaraan AND jurusan
        teknik penerbangan atau teknik mesin
        THEN profil 4.
Rule 6: IF hobi baca kedirgantaraan AND jurusan
        teknik industri THEN profil 5. Rule
        7: IF hobi baca dunia perindustrian
        dan perdagangan AND jurusan teknik
        informatika atau teknik elektro THEN
        profil 3.
Rule 8: IF hobi baca dunia perindustrian dan
        perdagangan AND jurusan teknik
        penerbangan atau teknik mesin THEN
        profil 5.
Rule 9: IF hobi baca dunia perindustrian dan
        perdagangan AND jurusan teknik
        industri THEN profil 6.

Compiler
Rule 10: IF hobi baca musik dan kesenian AND
        jurusan teknik informatika atau
        teknik elektro THEN profil 7.
Rule 11: IF hobi baca musik dan kesenian AND
        jurusan teknik penerbangan atau
        teknik mesin THEN profil 8.
Rule 12: IF hobi baca musik dan kesenian
        AND jurusan teknik industri THEN
        profil 9.
Rule 13: IF hobi baca lainnya THEN profil 10.

```

Picture 10

This system uses techniques to group users, such as those with personal data, as shown in Table 1.

**Table1. Example Table of User Grouping**

Jenis Data	Nilai Data
NIM	06030013
Nama Mahasiswa	Piniel Romulia Hasibuan
Jenis Kelamin	Laki-laki
Tempat, tanggal lahir	Mataram, 01 April 1988
Agama	Kristen Protestan
Alamat	Jl. Pelem Lor No. 8, Banguntapan
No. Telepon	08564044476
Hobi Baca	Teknologi informasi dan telekomunikasi
Jurusan	Teknik informatika

Userclassified into profile group 1, which includes students majoring in informatics engineering and reading books on information technology and telecommunications. The system applies the following rules to generate recommendations based on the data in table 1.

```

Rule 1: IF buku pertama dengan kelompok profil
user ada dalam daftar rekomendasi THEN
rekomendasi buku adalah maksimum tiga
buah buku kedua dengan rating
tertinggi dalam daftar rekomendasi.
Rule 2: IF buku pertama dengan kelompok profil
user tidak ada dalam daftar
rekomendasi THEN IF buku kedua dengan
kelompok profil user ada dalam daftar
rekomendasi THEN rekomendasi buku
adalah maksimum tiga buah buku pertama
dengan rating tertinggi dalam daftar
rekomendasi.
Rule 3: IF buku kedua dengan profil user tidak
ada dalam daftar rekomendasi THEN
rekomendasi adalah maksimum tiga buah
buku dengan rating tertinggi untuk
kelompok profil user.
    
```

**Picture 11**

The system uses techniques to group users, such as users with profile group 1 and book recommendation data, as shown in Table 2.

**Table 2. Book Recommendation Data Table**

id_buku1	id_buku2	rating
45	43	5
45	44	6
45	46	8
50	45	4
119	45	3

The existing rule will display recommendations for users with profile group 1 who borrow books with book codes 46, 44, and 43.

## System Implementation and Analysis

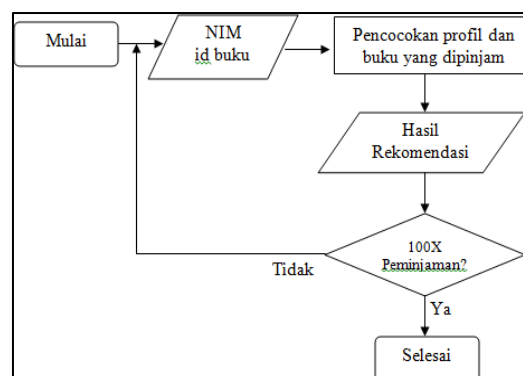
Once the system is completed, it will go through two stages of testing: theoretical and practical. Practical testing involves testing the system with a sample of XYZ students who will use it in the future. To estimate how users will rate unexplored objects, the recommendation system evaluates user profiles with reference attributes.[24]. Paolo Buono (2000) explains that the personalization component creates and utilizes user profiles or models for all system users.[25]

The system processes user data after registration and groups users based on rules. If a user borrows a book, the system uses historical data and profile data to make book recommendations based on the user's profile and the book borrowed.

This collaborative filtering method is unique because of its long learning curve, as the initial recommendations are of low quality when there are few users. As the number of users increases, the quality of the recommendations gradually improves, leading to higher quality recommendations as the number of users and book borrowings increases.

### a. Practical Testing

The level of detail in the suggestion list is closely related to the accuracy of the system's recommendation output. During the live system testing phase, a representative sample of 10 students (representing approximately 10% of the total student body) was drawn from the user pool. Interviews with faculty members corroborated this picture. A flowchart illustrating the user testing procedure is shown in Figure 10.



**Picture 12. Flowchart of system testing process**

### b. Test Results

Figure 14 shows the results of a survey asking users of the system how effective the system was when used at the XYZ library; 96.6% of respondents said the system was effective, while 3.6% said it was not. This graph shows the level of system effectiveness obtained from all the data collected. Based on the same test, we know that the XYZ library system is very efficient because all respondents agree

that the system is efficient. This is shown in Figure 16. Figure 18 shows the results of the same test showing the level of user satisfaction with the system. Specifically, 39.1% of users are very happy, 50.6% are somewhat satisfied, 1.1% are less satisfied, and 1.1% are dissatisfied with the performance of the system.

#### **4. CONCLUSION**

This study shows that the implementation of COBIT 5.0-based IT Governance in designing an expert system can significantly improve library user services. The system offers personalized recommendations based on user profiles, improving operational efficiency, service speed, and accuracy in borrowing and searching books. The high level of user satisfaction (96.6% and 100%) indicates the feasibility of the system at various library scales. The implementation also benefits strategic alignment between information technology and library needs, supports data-driven decision making, and improves the overall user experience.

Expert systems should be developed with AI to enhance capabilities, including user need prediction and advanced search features. User training should be provided to enhance system usability. Regular evaluation and cross-context testing should be conducted to ensure system consistency across different types of libraries. Multi-platform integration should be ensured to enhance user accessibility, ensuring the system is compatible with a variety of devices, including desktops and mobile phones.

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